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Peking

January
Twenty-two
1923

Mrs. Lucius O. Lee,
19 South La Salle Street,
Chicago, Ill.

My dear Mrs. Lee:-

I have had a conversation with Mr. Roger S. Greene concerning the conditional gift for the Science building. He says that as it is an underwriting it will be sufficient to know that you have the funds in hand to back up the underwriting. I explained that you did not have them yet as the distribution had not taken place. He then said that word from the Joint Committee that the amount was in hand but not distributed would be sufficient.

It would save some important weeks of building if we could get such an assurance. Could you write to the proper officer of the Committee and ask them to certify that there was in hand on the campaign sufficient cash to make it certain that Yenching College would receive, when the distribution is finally made, at least \$90,000 more than has already been paid over to it? The grounds for the request would be that the University has a pledge of a building conditional upon another, which the Yenching Committee desires to provide. If the certification can be made, the donor will accept it as sufficient evidence that the funds will be available and will pay his share to the University so that urgent building construction can go forward. I should be glad to supplement with a more detailed statement concerning the building situation if you will tell me to whom to write.

If you can secure such a certificate and will send it to me with a letter to me from you certifying the action of the Yenching College Committee in underwriting the second science building, I can then secure payment by the China Medical Board and authorize Mr. Gibb to purchase materials for the science buildings some weeks earlier than I otherwise could and in these two years of building every week counts.

Faithfully yours,

EMN

0183

C O P Y

YENCHING COLLEGE COMMITTEE
of the
TRUSTEES OF PEKING UNIVERSITY
Room 1315, 19 S. La Salle St.
CHICAGO.

TRUSTEES OF
PEKING UNIVERSITY

ALIBI
File under
Mrs. Lee

January 24, 1923.

Rev. Eric M. North,
150 Fifth Avenue,
New York City, N. Y.

My dear Dr. North:-

I hope to be able to send you the full
Minutes of the recent meeting of the Yenching College Committee
within a few days. In the meantime I quote the following action
relative to Yenching providing funds for one of the two Science
Buildings need -

"That Yenching College underwrite the sum of one hundred and
fifty thousand dollars Mexican for the second Science Building
of Peking University to match the building promised by the
China Medical Board, until or unless the University campaign
secures this gift from some other source. The plans for the
Science Building have been examined by the Yenching College
Building Committees, both on the field and here in New York
and have been approved."

In response to the request in your letter of January
22nd I have asked the Chairman or the Treasurer of the Committee
on Union College Campaign to make a certification giving as-
surance that there will soon be in the hands of the Treasurer
of the Yenching College Committee funds sufficient to cover
this building project. This certification is enclosed herewith.

Very cordially yours,

(Mrs. Lucius O. Lee) Eula B. Lee

Originals sent to Mr. Roger S. Greene, 61 Broadway, N. Y. C. 1/31/23

\$ 20,000

0184

C O P Y

WOMEN'S UNION CHRISTIAN COLLEGES IN THE ORIENT

January 28, 1923

TRUSTEES OF
PEKING UNIVERSITY

*File under
Miss Olson.*

Rev. Eric M. North,
150 Fifth Avenue,
New York City, N. Y.

My dear Dr. North:-

Relative to your letter of the 22nd inst. to Mrs. Lucius O. Lee re the provision of funds for the Yenching Science Building at Peking, China, would say that Mrs. Lee has assured us that such building is within the first group of buildings in which case we have ample funds covering their underwritten sum of One hundred and fifty thousand dollars Mexican in accordance with the action of the Yenching College Committee taken at their recent meeting copy of which vote you will find accompanying this letter.

I note in your letter to Mrs. Lee you mention the sum of \$90,000 which is different from the \$75,000 or \$150,000 Mexican originally mentioned for this building and now voted by the Yenching Committee. It may be possible and we probably will be able to cover the larger amount but can assure you the full amount in accordance with the vote of the Yenching College Committee.

Trusting this meets with your requirements re the Science Building, I am,

Very truly yours,

Hilda L. Olson

Ass't. Treasurer.

Originals sent to Mr. Roger S. Greene, 61 Broadway, N. Y. C. 1/31/23

0185

January 29, 1923.

Mrs. L. O. Lee,
19 South LaSalle Street,
Chicago, Ill.

My dear Mrs. Lee:

At the meeting of the Trustees of Peking University held January 16, 1923, the action of the Yen Ching College Committee in designating funds for a second Science Building at the University was reported by the Secretary to the Trustees, and I write at this time to send to you the formal vote of appreciation of the Trustees for this action:

"VOTED: To express the very hearty appreciation of the Trustees of this action of the Yen-Ching College Committee."

I am sure that in the development of the building program of the University this disposition on the part of the committee is going to be a very wonderful help in the securing of the new equipment and plant which the University is working for. It is a splendid thing that we can all work together in the accomplishment of the one end.

I should also indicate to you the final action of the trustees with regard to the By-laws which the YenChing College Committee presented. I enclose herewith a copy of the By-laws as ratified by the Trustees and the formal action as follows:

"T-1446: - VOTED:- to ratify the By-laws of the YenChing College Committee."

Very sincerely yours,

Enclosure

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February 23, 1923.

Mrs. Lucius O. Lee,
19 South LaSalle Street,
Chicago, Ill.

Yen Ching

My dear Mrs. Lee:

In a letter of Mr. Gibb's written to Dr. Eric North on January 23rd, he has the following paragraph which Dr. North requests that I quote to you:

"Mr. Cernow in conversation this morning, was speaking very enthusiastically of the drawings produced by Mr. Hill for the Women's Administration Building, and said that they should be published all over the states in comparison with those prepared by Murphy, McGill & Hamlin for the Faculty Club House, which is a similar building.

Mr. Hill is certainly taking great pains with them, and we hope to have prints to send you in the near future."

You will perhaps be interested in this comment.

Very sincerely yours,

0187

y/c

April 27, 1923.

Mrs. Lucius O. Lee
19 South LaSalle Street,
Chicago, Illinois.

My dear Mrs. Lee:

The following paragraphs taken from the minutes of the Grounds and Building Committee in Peking you may perhaps be interested in. The actions were taken March 19, 1923. I quote them for your information:

"It was moved to refer to New York with the approval of this committee the rearrangement of the second floor of the Faculty Club House as per sketch submitted by Mr. Hill, thereby providing temporary quarters for the Dean of the Woman's College, but that this committee endorse the action of the Administrative Committee of the Woman's College which calls for a separate Dean's residence in the near future.

"It was also voted to refer to New York with the approval of this committee the change in the main floor northwest corner of the Faculty Club House lettered "C", whereby two studies and a small toilet are provided rather than the three studies at present shown in the plans.

"The gist in the recent correspondence from the New York office in regard to the Woman's College buildings was reported to the committee, also that the contract for the Administration building had been let to the same group of contractors as did the work last year, their bid being over \$2,000 less than the next nearest competitor."

Very sincerely yours,

Secretary,
Peking University.

0188

Lucius Lee *Y/C*
May 18, 1923.

Mrs. Lucius O. Lee,
19 South La Salle Street,
Chicago, Ill.

My dear Mrs. Lee:

At the recent meeting of the Yenching Building Committee it was voted to cooperate with the University trustees in sending to Peking for a study, on the site, of the mechanical installations a consulting engineer and that the Yenching Committee would agree to pay one third of the cost, which would probably be in the neighborhood of \$2500.

Since it is necessary for us to make a large payment at the beginning of this contract and that must be done at once, we would like to ask you to have Mr. Bowman send to us \$2000 on this account. Most of the balance, according to the contract is to be due two months after the date of sailing.

We are also very greatly in need of the money on the science building and hope that there will not be any great delay in securing it.

Very sincerely yours,

Secretary, Peking University.

LBM/HB

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MRS. J. M. AVANN, CHAIRMAN
4949 INDIANA AVENUE, CHICAGO

MRS. L. O. LEE, SECRETARY
19 S. LA SALLE STREET, CHICAGO

MR. LOUIS A. BOWMAN, TREASURER
AMERICAN TRUST & SAFE DEPOSIT
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MRS. CHARLES K. ROYS, NEW YORK
MRS. F. H. WARNER, NEW YORK
PRESIDENT ELLEN F. PENDLETON
WELLESLEY, MASS.
MRS. JOHN H. FINLEY, NEW YORK

YENCHING COLLEGE COMMITTEE
OF THE
TRUSTEES OF PEKING UNIVERSITY
19 S. LA SALLE STREET, ROOM 1315
CHICAGO

MRS. HOWARD LELAND SMITH
NEW YORK
MRS. WILLIAM BOYD
PHILADELPHIA
BISHOP L. B. WILSON, NEW YORK
REV. W. P. SCHELL, NEW YORK
LESLIE B. MOSS, NEW YORK

July 9, 1923

To the Members of the
Yenching College Committee -

Dear Friends:-

I am glad to let you know the result of the correspondence vote relative to the appointment of Miss Lucy HL Booth as teacher of History in Yenching and the traveling expenses of and if necessary the salary of one of the new appointees to Yenching, presumably Miss Sargent. Eleven votes have been returned to me, all heartily favoring Miss Booth's appointment and eleven votes have been returned on the other question all in the affirmative except that of Mr. Moss who says -

"I assume that this means building funds of Yenching College. It does not seem to me a proper use of building funds to apply them to salaries and traveling expenses. For this reason I must vote no, although I greatly dislike to do anything which looks like embarrassing the Committee."

Since the vote was sent out definite word has come from Miss Payne to the effect that she is withdrawing from Yenching College September 1st 1923. This means that the W.B.M.I. will be able to provide salary for three of the new workers. This Board is also providing travel and outfit for two of the new workers. It is just possible that Miss Sargent's travel can come out of appropriations for running expenses but we can hardly know about this until we hear from Mrs. Frame/ If not, the majority vote is in favor of their being met direct by the Yenching Committee from the income of invested funds.

Sincerely yours,

(Mrs. Lucius O. Lee)

Lucius O. Lee
P. Secretary

January 3, 1924.

Mrs. Lucius O. Lee,
19 South LaSalle Street,
Chicago, Ill.

My dear Mrs. Lee:

I have tried to write you on this matter before, but have been unable to accomplish it. I shall probably hand you this letter when we meet for the Yenching College meeting on next Tuesday. I am putting the matter in writing, however, so that it may be brought before the committee meeting for their action: •

Sometime ago Mr. Augustus L. Richards gave to the Trustees of Peking University a bond for \$1,000, the income of which was to be used for a scholarship to be known as the Esther Loring Richards Scholarship. This is to be used for some woman student studying in Peking University or any of its departments, preferably some student who is engaged in preparation for the study of medicine. The bond was given to the trustees of the university to hold. Our question is, would the Yenching College Committee prefer to have us make payment of the income to the Yenching College Committee Treasurer, Mr. Bowman, in this country; or, to send the money to the Board of Managers in Peking to be used by them under the terms of the gift.

Very sincerely yours,

Secretary, Peking University.

0191

February 27, 1924.

Mrs. Lucius O. Lee,
19 So. La Salle Street,
Chicago, Illinois.

My dear Mrs. Lee:

I am writing to inform you that the Trustees of Peking University at their meeting held on January 30th, voted to approve the proposal for a coordinated financial campaign for the China colleges and University. This proposal has also been approved by the Ginling College Committee. You will recall that the matter was laid on the table by the Yenching College Committee at its last two meetings. I hope that with the favorable action by these other boards, it will be possible for the Yenching Committee to consider the proposal more favorably at its next meeting, April 9th.

Very cordially yours,

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MRS. J. M. AVANN, CHAIRMAN
4949 INDIANA AVENUE, CHICAGO

MRS. L. O. LEE, SECRETARY
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YENCHING COLLEGE COMMITTEE
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PHILADELPHIA
BISHOP L. B. WILSON, NEW YORK
REV. W. P. SCHELL, NEW YORK
LESLIE B. MOSS, NEW YORK

December 11, 1924

Mrs. John H. Finley,
1 Lexington Avenue,
New York City, New York.

My dear Martha:-

A letter just received from Dr. Mark Ward, Candidate Secretary of the American Board, tells me of two young women now in Honolulu who would like work in China or Japan. One of them, Miss Golda Moore wants a teaching position in a secondary school. After speaking of her, Dr. Ward says;

"Miss Moore has a dear friend by the name of Miss Elizabeth Harriett. Miss Harriett would like a secretarial position on the mission field, either in China or Japan, and if possible would like to be with or near Miss Moore. Miss Harriett was born in Texas and received her secondary education in the public schools of Dallas, Texas, graduated from Park College, Missouri in 1919, and while there majored in mathematics; completed a course in stenography in one of the business schools at Dallas; and for three years was secretary to President F. W. Hawley of Park College. For the past two years she has been holding down business positions there in Honolulu."

Does not this sound as though Miss Harriett might perhaps be fitted for the secretarial position in Yenching. At least if you do not feel pretty sure of having found the right young woman it might be worth while to write Miss Harriett. As it will save time I have written Miss Harriett a preliminary letter copy of which I enclose. If she fills out and returns the blank I am sending her and if further information seems to indicate that she is at all fitted for the Yenching position I will send on the information to you at once.

A recent letter from Constance to her family states that for a number of reasons she and Mr. Fenn are beginning to feel that it will be the best thing for them to be married about China New Year's time, that is late in January. Mr. Fenn is not finally coming home for further study in the summer of 1925 but will probably come in 1926. Constances expects to keep up her work in the college until the position can be filled but she would no doubt be glad to be released before the end of the present school year if her successor can be found earlier than that.

Ever affectionately yours,
(Mrs. Lucius O. Lee)

Lucia O. Lee

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COPY TO MRS. CHARLES K. ROYS.

PEKING UNIVERSITY.

December 17, 1924.

Mrs. Lucius O. Lee,
19 South La Salle Street,
Chicago, Illinois.

My dear Mrs. Lee:

Miss Parkin wrote me on December 11th of the cablegram in code which she has not been able to clear up entirely. The word "REFEC" is our abbreviation with the field for "refectory", so that the first sentence reads:

"LOCAL ADMINISTRATIVE COMMITTEE RECOMMENDS THAT BOARD
TREASURER PAY THE AMOUNT ASKED BOYS' COLLEGE REFECTORY
GUARANTEE MUST BE GIVEN"

I am perplexed as to the meaning of this, for unless you have some information, I do not know why the Woman's College should have any relation to the Boys' College Refectory. We have, however, been cabling the Field in connection with the funds required for financing the purchase of the power plant machinery in Great Britain. The order has been placed, but the construction will not begin until the manufacturer is notified that a credit is established in the bank to pay for this construction. In order to be sure to have the cash available for this, I asked the Field to notify Mr. Bowman to reimburse us for the amount paid by us for materials for the Woman's College where such materials were included in orders for the entire construction program, though they do not seem to have caught the point and we shall have to wait now, until letters clear up the matter. Meanwhile, we think that we have found other ways, for the time being, of financing our share of the power plant machinery. We are assuming, of course, that in accordance with the action of the Committee, we may call upon Mr. Bowman whenever necessary, for your third of this item.

The interpretation of the last code word in the cable, I think Miss Parkin has misunderstood. "AGICZ" means "Board of Trustees of Peking University" and is found in the supplementary section of the code book, so that the last sentence means:

"CONFER WITH BOARD OF TRUSTEES AND LET US KNOW YOUR
JOINT OPINION."

0 195

Mrs. Lucius O. Lee

2

December 17, 1924.

I am sending a copy of this letter to Mrs. Roys. I have no data upon the cablegram quoted in Miss Parkin's letter of December 13th.

I hope that you will soon be out and active again.

Cordially yours,

Secretary, Peking University.

EMN/KJL

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S. J. M. AVANN, CHAIRMAN
4949 INDIANA AVENUE, CHICAGO

MRS. L. O. LEE, SECRETARY
19 S. LA SALLE STREET, CHICAGO

MR. LOUIS A. BOWMAN, TREASURER
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PRESIDENT ELLEN F. PENDLETON
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MRS. JOHN H. FINLEY, NEW YORK

YENCHING COLLEGE COMMITTEE

OF THE
TRUSTEES OF PEKING UNIVERSITY
19 S. LA SALLE STREET, ROOM 1315
CHICAGO

January 8, 1925

PEKING
MRS. HOWARD LELAND SMITH
NEW YORK

MRS. WILLIAM BOYD
PHILADELPHIA
BISHOP L. B. WILSON, NEW YORK
REV. W. P. SCHELL, NEW YORK
LESLIE B. MOSS, NEW YORK

To the Members of the
Yenching College Committee -

Dear Friends:-

I am this morning in receipt of another
cabelgram from Peking in code which being translated reads -

"Telegraph decision of board immediate furlough."
Dickinson.

No letter has reached me explaining this request but a cable
message sent on December 12th evidently related in part to the
same subject. The first part of the message concerned a
request for the advance of money for the building of the refectory
of the Boys' College but that matter I understand from Dr. North
has now been arranged otherwise so that the request is not even
before us. The latter part of the December 12th message being
translated reads -

"Do you authorize proposed immediate furlough for the
purpose of obtaining as much money as possible girls'
college, boys' college. Confer with Trustees Peking
University and let us know your joint opinion."

On December 13th a second cablegram was received which
being translated reads -

"What has been decided about Dickinson furlough? Has
any one been elected to take place of secretary."

This is all the information I have on the matter but
perhaps it is sufficient to enable the Committee to vote in
regard to an immediate furlough for Miss Dickinson. Evidently
the administrative committee thinks it desirable for her to come
and apparently in their judgment she could be of help in the
raising of money. I am not sure whether their thought is that
she should work for the University as a whole rather than for
the Woman's College in particular but I should think the matter
could be discussed with her on arrival and the Yenching Committee
could give her the necessary instructions. Please let me have your
vote as promptly as possible that I may cable Miss Dickinson.

Sincerely yours,

(Mrs. Lucius O. Lee) *Eula B. Lee.*

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MRS. J. M. AVANN, CHAIRMAN
4949 INDIANA AVENUE, CHICAGO

MRS. L. O. LEE, SECRETARY
19 S. LA SALLE STREET, CHICAGO

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YENCHING COLLEGE COMMITTEE
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LESLIE B. MOSS, NEW YORK

January 15, 1925

Rev. Eric M. North,
150 Fifth Avenue,
New York City, New York.

My dear Dr. North:-

Another cablegram from Yenching comes
this morning as follows:

Dickinson AZLUYIGERM URKAKIMEWT KAPUJWEORW
JUSOW Frame.

We have translated it to read -

Dickinson expected to arrive on the 9th inst Vancouver.
By which route had (I)(we) better travel financial campaign
Send instructions to meet (me) Canadian Pacific. Inform
family. Frame.

Do you understand this to mean that Miss Dickinson is to reach
Vancouver on February 9th, that she wishes instructions from the
Yenching College Committee as to the route by which she should
travel eastward from the Pacific that she may help in the financial
campaign on the way and that she wishes us to have instructions in
regard to these matters meet her on landing? Can you explain
what lies behind the suggestions we have had at least in two
cabled messages that Miss Dickinson might help in the campaign for
the Men's College and the Woman's College? Is there any campaign
of this kind on hand save the general purpose to raise money for
the whole university as rapidly as may be through Mr. Lewis' work
and through any other feasible channels?

It seems very strange to me that they should cable
about plans of this kind without first having written their thought
quite fully as to the type of work that can be done. In fact
it seems to me strange that a matter of this kind should be initiated
from the field ~~xxxx~~ Have any suggestions gone to Peking from your
office that Miss Dickinson or any member of the Woman's College
faculty should come to America to aid in raising money? Is this
plan for Miss Dickinson the result of conversations you or others
had with Dr. Stuart while he was at home? Have you any suggestions
as to work that Miss Dickinson might profitably do in the weeks and
months immediately following her landing?

Mrs. Finley wrote me a few days ago that Mrs. Dickinson

0199

Dr. North -2-

had told her that Jean was expecting to leave Peking soon, to spend about a month in South China and India, to come on from there by way of the Straits and to meet her parents in Europe. I am writing Mrs. Dickinson today, telling her of this new cable message.

I assuredly wish we need not so often resort to cabling. It is so very hard to act wisely without a full understanding of the matter under consideration. I do not see ~~even~~ how the Yenching College Committee can do any united and intelligent thinking as to the best use to be made of Miss Dickinson's time immediately after her arrival ^{until we} understand the matter better. Please give me any information ^{you have} as quickly as may be.

Cordially yours,

(Mrs. Lucius O. Lee)

Lucius O. Lee

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RECEIVED
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JAN 16 1926
JOINT OFFICE

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January 16, 1925

Mrs Lucius O. Lee
Yenching College Committee
19 S. La Salle Street
Chicago, Ill.

My dear Mrs Lee :

First, I understand that your cable means that Miss Dickinson will reach Vancouver on February 9th, as a Canadian Pacific boat is due on that date. I understand second that she wishes instructions as to what route she had better take Eastward, with the thought that we may have contacts which she should make on the Pacific Coast in the interest of the University and the Women's College. This is in view of the fact no doubt, that Dr Luce arrives two weeks earlier for the same purpose.

So far as I know no suggestions have gone to Peking from here nor were there any conversations with Dr Stuart while he was here indicating the desirability of Miss Dickinson's return for campaign work. I have already reported to you the only indications which we have had here other than your cables as to why Miss Dickinson is coming here. In a letter from President Stuart dated December 9th concerning the budget for the next year's operation on the new site, in which they face the very serious question of the additional current expenses operation upon this site will require, he writes as follows: "The Trustees will doubtless confer with Mr Lewis and take every measure for making adequate provision especially since this seems to represent the basic sum for continuing the University on its new campus in the only way that would be creditable for a Christian institution in so conspicuous a position. I shall be glad to have instructions from the Trustees as to what features or what individuals appear least indispensable and at the same time can by their elimination effect material savings. We are suggesting that Miss Jean Dickinson be called to America and assist Mr. Lewis in working especially on the budget for the University and the Women's College. She has many of the qualities useful in such work, could be spared with no great hardship, and is going to America anyhow next summer. If the Trustees desire any other help we shall do our utmost to cooperate."

0202

Mrs Lucius O. Lee -2-

I presume the suggestion of the relationship of Miss Dickinson to the common campaign for the Women's College and the other parts of the University is an echo of our action of last summer looking to joint campaign work.

I do not hesitate to say that I forecast the need of considerable increase in the current support of the Women's College, or a deficit, hard to overcome, will be faced at the end of the first year's operation on the new site. The forecast as to the share in the cost of operation of the physical plant, chargeable to the Women's College for the year beginning April 1, 1925, is \$20,000 Mexican. The corresponding amount listed in your budget for 1924-25 was a little over \$5,000 Mexican. In other words, to cover the increased physical costs of operation on the new site, irrespective of any additional costs for faculty, matrons, servants, domestic operations, and so on, there will be required for heat, light, water service and similar operating items approximately \$17,000 Mexican, or at the present rate of exchange something like \$10,000 gold annually over the cost at present. You should have at least this amount in order to protect the College from deficit on this item alone.

I am, therefore, not at all surprised that this matter has been initiated on the field, knowing the concern which Dr Stuart, and no doubt Mrs Frame also, feels with reference to the critical financial problem for the next two or three years for the entire enterprise. Again referring to your letter, I do not know of any campaign for the University of which you do not also know. I have not heard of any activity yet on the part of the new office of the Women's Union Colleges of the Orient, though I understand that the office has been set up and that Miss Tyler is there.

My individual judgment concerning what Miss Dickinson should do on arrival is that unless there are specific individuals or persons who should be cultivated on behalf of the Women's College by Miss Dickinson, that she should come directly to Chicago for conference there with the Chicago group and probably at the same time with Mr Lewis and Dr Luce.

I am not yet clear as to the schedule for Dr Luce and Mr Lewis, but as soon as I know this will inform you. You of course have nearly two weeks in which to set up arrangements for Miss Dickinson before you need to write to her steamer. This latest cablegram makes it entirely clear that Miss Dickinson is not going to make the trip with her parents unless she makes it in the summer, and that her immediate program is campaign work.

As I see it, the simple fact of the matter is that the College and University need the money and that Miss Dickinson is coming back to help raise it.

Cordially yours,

0203

M. AVANN, CHAIRMAN
249 INDIANA AVENUE, CHICAGO

MRS. L. O. LEE, SECRETARY
19 S. LA SALLE STREET, CHICAGO

MR. LOUIS A. BOWMAN, TREASURER
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PHILADELPHIA
BISHOP L. B. WILSON, NEW YORK
REV. W. P. SCHELL, NEW YORK
LESLIE B. MOSS, NEW YORK

January 17, 1925 .

To the Members of the
Yenching College Committee -

Dear Friends:-

I am in receipt of another cabled message from Peking this morning. This is the fourth on the subject of Miss Dickinson's coming to America at once, thus antedating her natural furlough by three or four months for the purpose of raising money for Yenching.

As soon as I had received the vote of the members, the majority of whom favored Miss Dickinson's coming on furlough on condition that Mrs. Frame and the Administrative Committee on the field approved, I cabled Mrs. Frame to that effect. That message was sent on January 12th.

About that time Mrs. Finley called my attention to the fact that Miss Dickinson was already planning to leave Peking about this time and to spend approximately a month in South China and India, then to come on to Europe and to meet her father and mother there.

On January 14th a cable came which read -

"Dickinson expected to arrive on the 9th inst Vancouver. By which route had she better travel financial campaign. Send instructions to meet her Canadian Pacific. Inform family."
Frame."

I at once sent this message on to Dr. and Mrs. Dickinson in New York and yesterday morning Dr. Dickinson called me over the long distance telephone. He was quite disturbed at the thought of their plan for Jean's furlough being upset and asked me to cable again at his expense and to send the message in English that there might be no possible misunderstanding. He further said he had consulted some at least of the New York members of the Committee and they thought nothing of very material advantage could be done in the way of raising money by Miss Dickinson without preliminary work on the part of the Committee and they were willing I should cable her to that effect. I accordingly sent this message.

"Approve Dickinson coming India Europe. Raising money not feasible without preliminary work."

Another message from Peking, evidently in answer to that, comes this morning, dated January 16th and reads as follows:

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"Dickinson given up all idea India. Expects to arrive on the 9th inst Vancouver. Girls' College must have funds to go on with. Please render all the help you can. Expect aid from Milam. Luce."

This message I have just telegraphed to Dr. Dickinson. My question now is what, if anything, shall we as a Committee attempt to do in preparation for Miss Dickinson's coming? I do not know whether Dr. Dickinson will feel like making any further protest against his daughter giving up her plan to meet him and her mother in Europe. He seemed quite disappointed and I should personally think he had every right to protest her decision if he cares to do so.

Please each of you let me know just as soon as you can what you think best to do. Perhaps such members of the Committee as are to be in Washington for the Foreign Missions Convention (I do not expect to be there) can get together there or perhaps the matter should be referred to the special subcommittee appointed at our November meeting to study the question of increasing our finances. That Committee consisted of - Mrs. Finley, Mrs. Roys, Mrs. Boyd and Mrs. Lyman.

I will write to Miss Milam to learn whether she has been consulted as to the possibility of her giving aid on the Pacific Coast and asking what she thinks could be done and how long Miss Dickinson can profitably be used there, this in case she holds to her plan to come by Vancouver at once and to try to raise money.

I shall hope to hear from each of you very promptly.

Very cordially yours,

(Mrs. Lucius O. Lee) *Eula B. Lee*.

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PEKING UNIVERSITY.

January 20, 1925.

Mrs. Lucius O. Lee,
19 South LaSalle Street,
Chicago, Illinois.

My dear Mrs. Lee:

I am writing the identical note to you and Mrs. Avann and Mrs. Williamson, enclosing a copy of my letter to Mr. Bowman. I hope that the matter is entirely clear. The essential facts are:

First: The Methodist Board of Foreign Missions will furnish, during the year, \$100,000. Gold which we can use on the heating plant.

Second: Not all of this amount will be available in time to pay for the machinery and heating mains.

Third: I am asking the Woman's College Committee to make available their one-third share, namely, \$50,000. Gold on call, so that I can meet the costs of the machinery and the mains as they fall due.

It is urgent that this be made possible, otherwise, I shall not be warranted in placing the order for the heating mains which ought to be placed immediately, to enable the construction to be finished by next fall.

Cordially yours,

Secretary, Peking University.

EMN/KJL

P. S. I think that a previous letter of mine has already answered your letter of the 17th.

0208

MRS. J. M. AVANN, CHAIRMAN
4949 INDIANA AVENUE, CHICAGO

MRS. L. O. LEE, SECRETARY
19 S. LA SALLE STREET, CHICAGO

MR. LOUIS A. BOWMAN, TREASURER
AMERICAN TRUST & SAFE DEPOSIT
COMPANY, CHICAGO

MRS. GEORGE M. CLARK, CHICAGO
MRS. O. R. WILLIAMSON, CHICAGO
MRS. CHARLES K. ROYS, NEW YORK
MRS. F. H. WARNER, NEW YORK
PRESIDENT ELLEN F. PENDLETON
WELLESLEY, MASS.
MRS. JOHN H. FINLEY, NEW YORK

YENCHING COLLEGE COMMITTEE
OF THE
TRUSTEES OF PEKING UNIVERSITY
19 S. LA SALLE STREET, ROOM 1315
CHICAGO

MRS. HOWARD LELAND SMITH
NEW YORK
MRS. WILLIAM BOYD
PHILADELPHIA
BISHOP L. B. WILSON, NEW YORK
REV. W. P. SCHELL, NEW YORK
LESLIE B. MOSS, NEW YORK

February 6, 1925

Rev. Eric M. North,
150 Fifth Avenue,
New York City, New York.

My dear Dr. North:-

Yesterday Mrs. Avann called me over the telephone and we talked about Yenching's share in the mechanical installations. She said that last summer before I returned from the orient a circular vote went around among the members of the Committee by which Mr. Bowman was authorized to pay upon request \$25,000. for this purpose, and that this is the only authorization we have for the payment of money for these installations. She also felt, as does Mrs. Williams, and as I too feel, that the Woman's College should not be asked to pay for more than one third of the amount expended at any one time for any part of the building program in which the Woman's College and other schools of the University share. This means that if the total amount to be expended in the near future for mechanical installations is \$116,000. the Woman's College share should not be more than one third of that amount.

Apparently a vote must go around among the members of the Yenching College Committee for anything over and above the \$25,000. already authorized. Will you please let me know as soon as you can whether you would like me to start such a vote at once and also whether one third of \$116,000 will meet the immediate need.

Mr. Bowman tells me this morning that you have not yet presented a request for the payment of anything and that you have said you will let him have time to make available money which is now invested.

I am hoping for a prompt reply now in answer to my question as to the date of our April meeting.

Cordially yours

Eula B. Lee

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Woman's Board of Missions of the Interior

(CONGREGATIONAL)

19 SOUTH LA SALLE STREET, ROOM 1315

TELEPHONE CENTRAL 3975

CABLE ADDRESS "WOBODIN, CHICAGO"

CHICAGO

Mrs. JAMES H. MOORE, President
Mrs. E. A. OSBORNSON, First Vice-President
Mrs. HERMON C. COOPER, Second Vice-President
Mrs. LUCIUS O. LEE, Foreign Secretary
Miss MARY J. PARKIN, Assistant Foreign Secretary
Miss M. D. ULINE, Home Secretary

Mrs. S. E. HURLBUT, Treasurer
Miss ELIZABETH J. HURLBUT, Assistant Treas.
Mrs. PAUL F. DOESCHER, Young People's Secy.
Miss MARY LAMBERTON, Children's Secretary
Miss ELEANOR H. HINMAN, Editorial Secretary
Miss ANNIE E. NOURSE, Literature Secretary
Mrs. LYDIA LORD DAVIS, Field Worker

August 17, 1925.

To the Members of the
Yenching College Committee.

Dear Friend:

At its April 9, 1924, meeting, a request was presented to the Yenching College Committee that it co-operate in the organization of a permanent committee for the co-ordination and promotion of Christian Higher Education in China, and the following action was taken:

"Y - 200 - VOTED: That in view of the action of the Trustees of Peking University giving general approval of the organization of a Committee which shall make plans for a financial campaign and promote the interests of higher education in China, the Yenching College Committee place itself on record as giving general approval but with the understanding that this does not commit it to any specific plan which may be worked out by the Committee, but that any plans worked out shall be submitted to the Yenching College Committee, and that the Yenching College does not commit itself to a greater extent than Peking University is committed."

Dr. North has recently written reporting progress in the organization of such a permanent committee and requesting that a representative of Yenching College be appointed a member. He suggests that such appointment might be accomplished by correspondence and without delay. I am, therefore, enclosing form for a correspondence vote, and will also venture to suggest that Mrs. Roys, who attended a preliminary meeting as Yenching representative in June, 1923, would be a suitable representative on the Permanent Committee. Kindly fill in the name that seems most suitable to you and return your vote to me as soon as you conveniently can.

If there is a feeling on the part of any that this matter had better lie on the table till the regular November meeting of the Committee, will those who feel this please say so?

Sincerely yours,

(Mrs. L. O. Lee) *Eula B. Lee*

LOL:KC

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19 SOUTH LA SALLE STREET, ROOM 1315

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CABLE ADDRESS "WOBODIN, CHICAGO"

CHICAGO

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MRS. E. A. OSBORNSON, First Vice-President
MRS. HERMON C. COOPER, Second Vice-President
MRS. LUCIUS O. LEE, Foreign Secretary
MISS MARY J. PARKIN, Assistant Foreign Secretary
MISS M. D. ULINE, Home Secretary

MRS. S. E. HURLBUT, Treasurer
MISS ELIZABETH J. HURLBUT, Assistant Treasurer
MRS. PAUL F. DOESCHER, Young People's Secretary
MISS MARY LAMBERTON, Children's Secretary
MISS ELEANOR H. HINMAN, Editorial Secretary
MISS ANNIE E. NOURSE, Literature Secretary
MRS. LYDIA LORD DAVIS, Field Worker

August 17, 1925.

To the Members of the
Yenching College Committee,

Dear Friend:

I am in receipt of a letter from Dr. North as to funds to meet disbursements on account of the mechanical installations in the new plant in Peking. At our April 13, 1923, meeting, the following action was taken:

"Y - 126 - VOTED: That the Yenching Committee entrust the handling of questions relative to light, heat, power, and sewage and other mechanical installations, to the Building Committee of Peking University, on the understanding that Yenching will bear its just share in total expenses. It is the opinion of the Committee that these are among the most important features of the plant."

Dr. North estimates the total cost of such installations as approximately \$330,000. He asks that the Yenching College Committee authorize Mr. Bowman to pay toward this a total sum up to \$110,000, if so much is needed.

I am herewith enclosing a correspondence vote. Will you kindly sign it and return to me at your early convenience?

Sincerely yours,

(Mrs. L. O. Lee) *Eula B. Lee.*

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PEKING

COMMITTEE OF
YENCHING COLLEGE FOR WOMEN
of the
PEKING UNIVERSITY

COMMITTEE
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4949 Indiana Avenue, Chicago
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Wellesley, Mass.
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MRS. CHARLES K. ROYS, *New York*
Chairman of Building Committee
MRS. O. R. WILLIAMSON, *Chicago*
Chairman of Finance Committee
MRS. JOHN H. FINLEY, *New York*
Chairman of Candidate Committee
MRS. WILLIAM BOYD, *Philadelphia*
Chairman of Promotion Committee
MRS. MIRIAM BOYD PARLIN, *Brooklyn*
Representative of Wellesley College
Alumnae

MRS. MURRAY S. FRAME, B. A., B. D., *Dean of the College*
PEKING, CHINA

Chicago, September 14, 1925

Rev. Eric M. North,
150 Fifth Avenue,
New York City, New York.

My dear Dr. North:-

I am sorry that I have not earlier reported to you the fact that the correspondence vote was unanimous in favor of the Yenching College Committee paying a total up to \$110,000. for heat, light, water and sanitary system. I did report the result of the vote promptly to Mr. Bowman and thought that he would take care of it, but I should have written you also.

I would suggest that you let him know the amounts needed from time to time.

Sincerely yours,

(Mrs. Lucius O. Lee) *Eula B. Lee*

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COMMITTEE OF
YENCHING COLLEGE FOR WOMEN
of the
PEKING UNIVERSITY

COMMITTEE
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Chairman of Promotion Committee
MRS. MIRIAM BOYD PARLIN, *Brooklyn*
Representative of Wellesley College
Alumnae

MRS. MURRAY S. FRAME, B. A., B. D., *Dean of the College*
PEKING, CHINA

Chicago, December 9, 1925

Rev. Eric M. North,
150 Fifth Avenue,
New York City, New York.

My dear Dr. North:-

I think you asked me to remind you of the action taken by the Yenching College Committee to the effect that Mr. Murphy be requested to go over with Mrs. Frame and the Grounds and Building Committee, questions relating to the further development of the Woman's Quadrangle and the location of other woman's buildings on the college campus. You will find the action in Vote #264, of the Minutes of the November 18th meeting of the Yenching Committee.

This is just a reminder that you may surely take the matter up with Mr. Murphy before he sails for China.

By the way, I would be grateful if you would let me know when his sailing date is fixed.

I hope you are quite over the indisposition you were experiencing that day in Chicago.

Cordially yours,

(Mrs. Lucius O. Lee)

Lucia O. Lee

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COMMITTEE OF
YENCHING COLLEGE FOR WOMEN
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19 S. La Salle Street, Chicago

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American Trust and Safe Deposit
Company, Chicago

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Wellesley, Mass.

MRS. GEORGE M. CLARK, *Chicago*

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MR. CHARLES K. ROYS, *New York*
Chairman of Building Committee

MRS. O. R. WILLIAMSON, *Chicago*
Chairman of Finance Committee

MRS. JOHN H. FINLEY, *New York*
Chairman of Candidate Committee

MRS. WILLIAM BOYD, *Philadelphia*
Chairman of Promotion Committee

MRS. MIRIAM BOYD PARLIN, *Brooklyn*
*Representative of Wellesley College
Alumnae*

MRS. MURRAY S. FRAME, B. A., B. D., *Dean of the College*
PEKING, CHINA

Chicago, December 15, 1925

Rev. Eric M. North,
150 Fifth Avenue,
New York City, New York.

My dear Dr. North:-

A letter from Mrs. Frame dated
November 6th refers among other things to the new
By-laws for the Board of Managers of the University
which as I understand it were adopted at the
September meeting of the Board of Trustees.

Mrs. Frame in talking with Dr. Stuart has discovered
that one clause which she thought was to be inserted
but which Dr. Stuart tells her he forget, was omitted.
It is to the effect that the two ex officio members
on the Board of Managers should be the President of
the University and the Chairman of the Administrative
Committee of Yenching College. Mrs. Frame thinks
it important that this clause should go in else the
Women's College will have no way of knowing the actions
taken at the meetings of the Board of Managers. She
thinks Dr. Stuart heartily favors this clause but that
its insertion was merely overlooked. If this is the
right understanding will you see that the omission is
rectified in whatever way seems to you best.

Cordially yours,

(Mrs. Lucius O. Lee)

*Simple enough if
they are elected one
of the women members
of the Board*

*1 out of 12 of the
Adm. Com are members
of the Bd of Mgrs*

*Same sit. as in
Yenching Com itself.*

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YENCHING UNIVERSITY.

December 22, 1935.

Mrs. Lucius O. Lee,
19 South LaSalle Street,
Chicago, Illinois.

My dear Mrs. Lee:

I think there must be some confusion of understanding with reference to the matter of the inclusion of the Chairman of the Administrative Committee of the Board of Managers in what is referred to as "The new by-laws for the Board of Managers adopted at the September meeting of the Board of Trustees."

1. The action taken at the September meeting of the Trustees did not relate to the by-laws of the Board of Managers, but to the constitution of the University. It was not adopted by the Board of Trustees but was referred to the Board of Managers and to the co-operating Mission Boards with the recommendation of the Board of Trustees. (See Action T-1928) This will come to the Trustees for final action later.
2. I do not see how Mrs. Frame could conclude that the inclusion of the Chairman of the Administrative Committee in the Board of Managers is necessary in order for the Woman's College to know the actions taken at the meeting of the Managers, for at least one-fifth of the Board of Managers by the amendment are women, and both the President and Secretary of the Board of Managers are members of the Administrative Committee of the Woman's College.
3. The only circumstances in which the Chairman of the Woman's College Committee is not a member of the Board of Managers, would be if the Woman's College Committee elected as its Chairman some other person than one of those women who are members of the Board of Managers.
4. The position of the Administrative Committee of the Woman's College with reference to the Board of Managers is in this respect ^{not different} from the position of the Yenching College Committee in reference to the Board of Trustees. The Chairman of the Woman's College Committee is not ex-officio a member of the Board of Trustees but the Chairman has always been a member of the Woman's

0221

Mrs. Lucius O. Lee

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December 22, 1925.

College Committee has elected as Chairman one who was a
Trustee.

I write thus specifically, not in opposition to the proposal but in
order that the situation may be clear. I wonder whether in view of these points
Mrs. Frame would not think the provision which she suggests superfluous?

Cordially yours,

Secretary,
PEKING UNIVERSITY.

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Peking University

June 28, 1926

Mrs. Lucius O. Lee,
19 So. La Salle St.,
Chicago, Ill.

My dear Mrs. Lee:

I am enclosing a copy of a letter received from Miss Egles-
ton stating the intention of the China Medical Board to provide
science equipment valued at Mex.\$23,622.54 for the Yenching University,
with the understanding that an equal amount will be provided by the
University. We are very fortunate indeed to have this favorable action
on the part of the China Medical Board, and in order to take advantage
of it and have the apparatus in our hands for use in the fall, it would
be desirable that we report to them that the funds are available.
Will you therefore be so kind as to convey to me officially the action
of the Yenching College Committee appropriating further capital funds
to the amount of Mex.\$23,622.54 for a purchase of equipment for the
Science Departments of the University.

In this connection it would seem to me desirable that Mr. Row-
man set up a reserve of about \$13,000. gold, so as to be sure that this
amount is available when called for by Peking which I judge will be
before very long.

Cordially yours,

Secretary
Peking University

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Woman's Board of Missions of the Interior

(CONGREGATIONAL)

19 SOUTH LA SALLE STREET, SUITE 1315
TELEPHONE CENTRAL 3975
CABLE ADDRESS "WOBODIN, CHICAGO"
CHICAGO

MR. JAMES H. MOORE, President
MR. EDMUND A. OSBORNSON, First Vice-President
MR. HERMON C. COOPER, Second Vice-President
MRS. LUCIUS O. LEE, Foreign Secretary
MISS MARY J. PARKIN, Assistant Foreign Secretary
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MRS. PAUL F. DOESCHER, Young People's Secretary
MISS MARY LAMBERTON, Children's Secretary
MISS ELEANOR H. HINMAN, Editorial Secretary
MISS ANNIE E. NOURSE, Literature Secretary
MRS. LYDIA LORD DAVIS, Field Worker

July 1, 1926

Rev. Eric M. North,
150 Fifth Avenue,
New York City, New York.

My dear Dr. North:-

Your letter in regard to the grant from the Rockefeller Foundation came yesterday and I immediately mailed it to Mr. Bowman, at the same time calling his attention to the vote taken at our April 14 meeting in regard to this matter, and to your request that he have a reserve fund of approximately \$13,000. ready so that the money may be sent you upon request.

As the amount voted is specified in local currency you will, I take it, estimate the exact amount in American gold and inform Mr. Bowman who will, I am sure be ready to send you the money when you need it.

As I am writing let me add a word on the matter of Dr. Timothy Lew as a possible speaker for our annual meeting the first week in November. After consulting other members of our Program Committee, I wrote Dr. Lew a few days ago telling him of what the occasion is and asking him to cable at our expense whether or not he could reach America in time to speak in Oak Park the evening of Wednesday, November 2nd. It really seemed essential for us to get an answer one way or the other as we must provide another speaker if Dr. Lew cannot be here.

Cordially yours,

(Mrs. Lucius O. Lee) *Eula B. Lee*

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PEKING

PEKING UNIVERSITY

August 24, 1926.

Mrs. Lucius O. Lee,
19 South LaSalle Street,
Chicago, Illinois.

My dear Mrs. Lee:

I have a bill from Mr. Murphy for his expenses to Peking, in accordance with his contract with us. He has made a special rebate of \$500. on the contract amount, so that the total cost is \$3,012.50. He estimates that about one-fifth of his time at Peking was given to the problems which were specifically the Woman's College problems, although there were other general considerations that took in buildings not on the Woman's College campus, but in which the Woman's College is definitely interested, such as the Chapel.

I wonder whether it would be possible, pending a meeting of the whole Committee, for the Finance Committee in Chicago, following the general instructions of the action of the College Committee on this matter, to authorize Mr. Bowman to send me a check for \$1,000., covering what will, no doubt, be the minimum which your Committee will provide?

I am asking this because we have carried all the expenses here so far, and because our financial situation here is very distressing.

Cordially yours,

Assistant Treasurer,
Peking University.

(Copy to Mr. Bowman)

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COMMITTEE OF
YENCHING COLLEGE FOR WOMEN
of
PEKING UNIVERSITY

MRS. MURRAY S. FRAME, B.A., B.D., Dean of the College
PEKING, CHINA

Chicago, December 1, 1926

COMMITTEE

MRS. J. M. AVANN, Chairman
1949 Indiana Avenue, Chicago

MRS. L. O. LEE, Secretary
14 Beacon Street, Boston, Mass.

MR. LOUIS A. BOWMAN, Treasurer
American Trust and Safe
Deposit Company, Chicago

MRS. CHARLES K. ROYS, New York
Chairman of Building Company

MRS. O. R. WILLIAMSON, Chicago
Chairman of Finance Company

MRS. ALBERT J. LYMAN, Brooklyn, New York
Acting Chairman of
Candidate Committee

MRS. WILLIAM BOYD, Philadelphia
Chairman of Promotion Committee

President ELLEN F. PENDLETON,
Wellesley, Massachusetts

MRS. GEORGE M. CLARK, Chicago

MRS. JOHN H. FINLEY, New York

MISS STELLA TUTHILL, Chicago

MISS JENNIE A. GOULDY, New York

FRANKLIN WARNER, New York

WILLIAM P. SCHELL, New York

ERIC M. NORTH, New York

MRS. MIRIAM BOYD PARLIN, Brooklyn
Representative of Wellesley College
Alumnae

Rev. Eric M. North,
150 Fifth Avenue,
New York City, New York.

My dear Dr. North:-

You will have noticed by Action #319 that the Yenching College Committee voted to share in the study of the feasibility of a united campaign in behalf of higher educational institutions in China. The two representatives of the Yenching College Committee were not named on November 16th but a letter from Mrs. Avann received this morning suggests that we ask Mrs. Boyd and Miss Elliott to serve, - the latter as a substitute for Mrs. Roys in meetings held in the near future. Mrs. Avann further suggests that if a meeting of these representatives should be called before Mrs. Boyd gets home, Mrs. Mary Carr Curtis be invited in her place. You probably know that Mrs. Curtis is living in Mrs. Boyd's home. We will count upon you also as a representative of Yenching as well as of other colleges in such conferences.

Cordially yours,

(Mrs. Lucius O. Lee) *Lucius O. Lee*

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Peking University

December 23, 1926

Mrs. Lucius O. Lee
19 So. La Salle St.
Chicago, Ill.

My dear Mrs. Lee:

On December 16th we received the following telegram
from Prof. Eliza H. Kendrick, Hallowell House, Wellesley, addressed
to James H. Lewis.

"Is economics or sociology teacher for Yenching engaged
to take Dickinson place next year stop there is possi-
bility of a Wellesley teacher being able to go we could
cable Dean Frame if you have advice or cable code direc-
tions inform me by special delivery letter."

I wrote Prof. Kendrick that I had had no definite word
as to the situation and suggested that she best thing she could
do was to take the matter up with you.

I enclose copy of a letter I am sending Mr. Bowman.

Cordially yours,

Secretary
Peking University

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PEKING

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TRANSFER

PEKING UNIVERSITY

April 7, 1927

at. nob

Mrs. Lucius O. Lee,
14 Beacon Street,
Boston, Mass.

Mrs. J. M. Avann,
4949 Indiana Avenue,
Chicago, Illinois.

My dear Mrs. Lee and Mrs. Avann:

The Peking University Executive Committee met yesterday afternoon at my suggestion because of the increasing feeling here that evacuation from North China was necessary. The committee authorized the sending of a cablegram as indicated on the enclosed copy of the minutes. This, of course, is not intended to restrict freedom of judgment or action upon the part of the Yenching College Committee, and you may think it desirable to send some other word or to confirm it direct, or to wait until the Committee meets next Wednesday.

We have had no cablegram from President Stuart throwing any light upon the situation and we have felt that this, perhaps, was one reason why we should express our minds to him.

I had hoped long ere this to have met Mrs. Frame's request, which was passed on to me by Mr. Bowman, for a schedule of the building funds and the amounts available. I think I am much better able to do this now than I would have been three or four weeks ago, because of analyses of field accounts which have come in, but I have been harassed by the emergency activities required in the present situation, and only a short time ago was I able to complete the more complicated analysis of the Trustees' finances, I hope, however, to be able to have this ready in time for the Committee's meeting on Wednesday.

Cordially yours,

Secretary, Peking University.

EMN/L. Enc.

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PEKING

TRANSFER

PEKING UNIVERSITY

April 11, 1927.

Mrs. Lucius O. Lee,
14 Beacon Street,
Boston, Mass.

My dear Mrs. Lee:

At the present time we are endeavoring to compile a list of the "next of kin" of the members of the staff of Peking University to whom word of the developments at the University, particularly in case of emergency, might well be sent. For the staff of Yenching College, we, of course, do not have such data, and I should therefore appreciate it very much if you could let us have the home town and name and address of the nearest relative of the following staff members:

Dr. A. Barlow-Brown
Miss Edith C. Boynton
Miss Grace M. Boynton
Miss Monona Cheney
Miss Myrtle A. Cline

Mrs. Murray S. Frame
Miss Camilla Mills
Miss Ruth G. Stahl
Miss Augusta Wagner
Miss Cynthia G. Zwemer

If you have had any requests from particular friends of any of the Yenching College staff, we should be glad to add their names also to our lists.

Cordially yours,

Secretary,
Peking University

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C O P Y

YENCHING UNIVERSITY
Peking, China
May 6, 1927

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Mrs. L. O. Lee,
14 Beacon St.
Boston, Mass.

TRANSFER

Dear Mrs. Lee:

Only yesterday I received from Mrs. Frame a copy of her recent letter to you, and have been able to think of little else since reading it. I have known for sometime that she has had in mind resigning from the Deanship to take effect at the expiration of the term when also her furlough would be due; but I had not expected her to do more than make the formal resignation which all of us administrative officers are contemplating in view of the necessity of some form of reorganization in meeting the present Nationalistic demands. I have remonstrated against any thought of her giving up essentially the title and position which she now has until there is nothing more that I can say, although of course I shall try again in view of this action.

I want the Yenching College Committee to know, however, that I am not only entirely opposed to her leaving the Women's College; but have said to more than one of the Yenching College Committee that her doing so is the only real anxiety regarding the Women's College, and that this would be to my mind a great disaster. Mrs. Frame has seemed to me ideally qualified for this work in her spirit, training, personal charm, experience, poise, sense of humor, feeling of responsibility, together with various other useful traits. I cannot think, now can she, of anyone, Chinese or Western, who is qualified to succeed her. There is not a single Chinese woman who would consider for a moment accepting such an invitation, or would be considered by others as qualified.

If she insists in carrying out her intention, I see nothing farther than to put this burden upon Margaret Speer, and it would be cruel to ask her to do so with no more experience than she has at present. Every argument for not having a foreigner would apply with added force in her case, plus the embarrassment of acting when her predecessor had given the desirability of having a Chinese as one of her reasons for retiring.

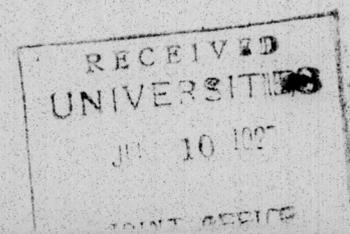
I earnestly hope that the Yenching College Committee will not consider accepting this resignation, and will help Mrs. Frame to realize how indispensable she is at this juncture, and how thoroughly all concerned in the welfare of Yenching College believe in her fitness for the position she now has. In writing thus I am absolutely sure that I am expressing not only my personal feeling, but that of the other administrative officers, and so far as I know, that of the faculty and students generally. I am at a loss to imagine what considerations have led her to take this position, and have been questioning myself whether in any way I shared in the

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unfortunate responsibility. If so, it has been not only unintentional, but contrary to my strongest convictions and desires.

Very sincerely yours,

(SIGNED) J. Leighton Stuart.



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COMMITTEE OF
YENCHING COLLEGE FOR WOMEN
of
PEKING UNIVERSITY

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COMMITTEE
MRS. J. M. AVANN, *Chairman*
4949 Indiana Avenue, Chicago
MRS. L. O. LEE, *Secretary*
14 Beacon Street, Boston, Mass.
MR. LOUIS A. BOWMAN, *Treasurer*
American Trust and Safe
Deposit Company, Chicago
MRS. CHARLES K. ROYS, *New York*
Chairman of Building Company
MRS. O. R. WILLIAMSON, *Chicago*
Chairman of Finance Company
MRS. ALBERT J. LYMAN, *Brooklyn, New York*
Acting Chairman of
Candidate Committee
MRS. WILLIAM BOYD, *Philadelphia*
Chairman of Promotion Committee
President ELLEN F. PENDLETON,
Wellesley, Massachusetts
MRS. GEORGE M. CLARK, *Chicago*
MRS. JOHN H. FINLEY, *New York*
MISS STELLA TUTHILL, *Chicago*
MISS JENNIE A. GOULDY, *New York*
FRANKLIN WARNER, *New York*
WILLIAM P. SCHELL, *New York*
ERIC M. NORTH, *New York*
MRS. MIRIAM BOYD PARLIN, *Brooklyn*
Representative of Wellesley College
Alumnae

MRS. MURRAY S. FRAME, B.A., B.D., *Dean of the College*
PEKING, CHINA
June 9, 1927

To the Members of the
Yenching College Committee

Dear Friends:

An official letter has come from Mrs. Frame to our Committee, copy of which I enclose herewith. I am sending you also a copy of the letter from Dr. Stuart on Mrs. Frame's resignation, which came almost as soon as her own letter did.

I think you will all agree with me in feeling, as Dr. Stuart evidently feels, that Mrs. Frame's withdrawal from Yenching this summer would be a real calamity. I am, therefore, venturing to enclose a circular vote in regard to sending her a cable asking her to continue as Dean of Yenching College at least until the summer of 1928. Kindly sign the vote and return it to me at your earliest convenience together with any remarks you may wish to make. Personally, I am not yet ready to think with equanimity of Mrs. Frame's withdrawal from the College even in 1928, but as that is her regular furlough year, she should naturally come home then. I think she hopes to have a little quiet rest in Switzerland before coming on to the United States. That will give her time to think and also the perspective on her work, for which apparently distance is necessary.

If you think any reference to the time beyond the coming school year should be included in the cable message which I am suggesting be sent her immediately, please say so. Also make any suggestion you wish as to the wording of the message.

Cordially yours,

Lucius B. Lee

(Mrs. Lucius O. Lee)

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PEKING

TRANSFER

RECEIVED
Peking University

June 22, 1927

Mrs. Lucius O. Lee,
14 Beacon Street,
Boston, Mass.

Dear Mrs. Lee:

I have your letter of June 15th with the letters from Mrs. Frame. I certainly agree with the conclusion that Mrs. Frame should continue as Dean for another year, but the settlement of the matter, it seems to me, will need to be left to our friends on the field.

With reference to emergency expenditures for travel and other items, it seems to me that this should be kept in a distinct fund and met either by sums raised or out of surplus on hand from current account as I think you are fully justified in using this surplus with what Mrs. Frame has accumulated to meet just such a difficult situation.

I agree that the housing matter should be settled on the field,

As to the purchase of a gate, inasmuch as they have now practically all of the data as to the state of funds and ought to be able to find out where they are, it seems to me the decision ought to be left up to them as to whether the purchase of the gate is the thing needed in comparison to other items.

Concerning questions in Mrs. Frame's letter of May 4th, the expenditures involved in supplying the place of the absent member of the staff due to the sudden change should, I think, be charged to the lapsed salary of the person on leave if that can be secured. If not, it would seem to me a proper charge against contingent fund.

With reference to the charges for landscape gardening and grading, two things could be done. Either these could be charged fully to Plant Funds from the beginning, or they can be charged to surplus and later charged to Plant Funds, or later charged to Plant Funds and an equivalent amount of surplus transferred from surplus to Plant Funds with it. A careful distinction should, however, be made between the items which are maintenance and the items which are really capital expenditure. The maintenance items must, of course, be charged to current budget.

Faithfully yours,

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EXTRACT from Mrs. Frame's Letter of June 8, 1927

I had hoped to have a picture for you of the very interesting old gate, which we would like to instal in the new wall to be around the whole campus. I wrote you Mr. Gibb's figure, but I find that it is possible that we might get it for \$3000 or \$3500 L.C. Everyone who sees it is most enthusiastic. It ought to be secured as soon as possible, if we get it at all. To put in rather a plain gate would cost \$250. May I trouble you to cable me "Frame, Peking TUERC" (advise purchase) if the Committee approves, and if it does not will you cable me "TUCCG" (do not purchase)? We hope we can get it. It is beautiful and picturesque.

EXTRACT from ADMINISTRATIVE COMMITTEE minutes of June 2.

2. The Committee expresses itself strongly in favor of having a gate which will add to the dignity of the Women's College campus. Suggestion was made by Dr. Stuart of the gate of an old temple not far from Yenching. The cost of the gate including removing, transporting, repairing and putting in place was estimated at Local Currency \$3500. The committee proposed to send a delegation to see and take pictures of the gate and report before action is taken. Later a committee, Miss Ch'eng, Dr. Stuart, Miss Wagner and Mrs. Frame viewed the gate and recommended it enthusiastically.

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From the 1957

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In answer to the request of the Yenching College Committee for an estimate of the ultimate number of students (Y 331), the ultimate number of students in the Women's College has been placed at 300, and the Committee thinks wisest to build the gymnasium for 500 for ten years, with allowance for expansion.

A general faculty charge for heat, light and water, as suggested in Y.333 was discussed and varying opinions were expressed. It was finally decided that each member of the faculty be charged a nominal rate based on the lower rather than the higher estimate of the cost of the past year. Any special use of electricity, as that needed by irons, toasters, etc. be charged according to arrangements with the College.

Mrs. Frame had sent a copy of her letter of May 3d to the Secretary of the Yenching College Committee to the secretary of this committee. The committee, appreciating Mrs. Frame's unselfish purpose in recording her willingness to retire at this time, and not wishing to defeat or lessen the effect of her intent by refusing to cooperate, draws up the following proposals for its reply to Mrs. Frame's resignation:

- I. That the Committee accepts the wisdom of the principle that a Chinese Dean should be found as soon as possible, and engages to do all in its power in this direction.
- II. The Committee is convinced that there are a number of reasons for asking Mrs. Frame to adhere to her original date of withdrawal from Yenching College.
 - 1. Since Mrs. Frame has stated so clearly her desire to withdraw at the earliest possible date, we are assured that her presence at Yenching during 1927-1928 will be a help rather than a hindrance in finding a Chinese dean.
 - 2. If a suitable candidate is found during the summer,
 - (a) she may prefer to spend a year at Yenching in some position other than the Deanship.

(b) It might seem wisest to give the future dean some months of observation abroad before she assumes duties at Yenching, with a view not only of studying institutions but of making the acquaintance of Yenching Patrons and friends in America.

- III. The Committee therefore recommends to the Yenching College Committee the acceptance of Mrs. Frame's resignation to take effect at the end of the academic year 1927-1928.

The secretary has been instructed by the committee to write a letter of appreciation and gratitude to Mrs. Frame.

IN THE MATTER OF THE ESTATE OF [Name], deceased.
[Faint text regarding estate proceedings]

[Faint text, possibly a list of assets or liabilities]

[Faint text, possibly a list of beneficiaries or executors]

[Faint text, possibly a list of debts or claims]

[Faint text, possibly a list of distributions]

[Faint text, possibly a list of legal fees]

[Faint text, possibly a list of other expenses]

[Faint text, possibly a list of other matters]

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July 22, 1927

Mrs. Lucius O. Lee
14 Beacon Street
Boston, Mass.

My dear Mrs. Lee:

On April 14, not long after the Nanking incident, President Stuart wrote a letter giving some extended consideration to the problems involved in the reorganization of the University to meet the situation. I have not shared this letter until the present time, because of my feeling that some suggestions in it might better be dealt with in the light of the result of some issues in connection with the Hall Estate.

As the time of settlement of these issues by the Hall Estate is not certain and as the measures in Dr. Stuart's letters to which I refer, have not been pressed by the Board of Managers in their June meeting, I feel that these letters should now be shared, particularly with the interest of giving to Dr. Stuart without formal action the judgment of some of the members of the Board of Trustees upon the more essential issues that appear to be outlined.

Will you, therefore, as you have opportunity to read and to think over the points Dr. Stuart mentions, be so kind as to write me your judgment and impressions in order that we may send these forward to President Stuart for his information? The points which seem to me to need your particular consideration are the points involved in the status and powers in relation to each other of the Trustees, the Managers and the Faculty. See especially matter following Item V in the letter of April 14.

Supplementing the extracts from President Stuart's letter of April 14, I include a statement from his letter of April 20 and from his letter of June 16, written after the June meeting of the Board of Managers.

Faithfully yours,

EMN-R
Enc.

Secretary

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YENCHING UNIVERSITY
Peking, China.

August 25, 1927.

Mrs. L. C. Lee
14 Beacon Street
Boston, Mass.

Dear Mrs. Lee:

Sometime ago I received your letter in reply to mine concerning Mrs. Frame's resignation. Since then Mrs. Frame and I have been in consultation, and I am writing you again to make a suggestion which may seem a little strange in view of my previous letter. This is that the Yenching College Committee accept Mrs. Frame's resignation as Dean of the Women's College to take effect next June at the time of her return to the States on furlough.

In suggesting this I want to assure you at once that all that I have said in previous letters or in verbal comments regarding Mrs. Frame's virtually ideal fitness for this position and the thoroughly happy relations which she has with her associates remains unchanged. There are two considerations on the other side, neither of which in any way affects our estimate of her fitness which we know to be shared by the members of the Yenching College Committee. The first of these is that Mrs. Frame has very positively and finally determined to leave the College at that time in order to insure the appointment of a Chinese Dean. In persuading her to stay during the session about to open we could scarcely have done so had sympathy not been expressed in the decision she has made.

The second consideration is that in view of nationalistic developments in China, there would be advantages if a thoroughly qualified Chinese could be found to take this position. In the event of being able to secure someone who promises to be as competent and as consecrated as Mrs. Frame, my hope would be that she could then be persuaded to stay with the institution in one or another capacity and reinforce the new Dean while making the large contribution of her own personality to our common life. Her objection to this that such a course would be embarrassing to the new Dean does not seem to me to carry sufficient weight to justify us in approving of her leaving. On the other hand if, as I think almost certain, no suitable Chinese could be found, despite the whole-hearted efforts of all concerned, the case in persuading her to continue at least temporarily will be much stronger. In other words, when she feels that all of us have earnestly united with her in an effort to find a Chinese Dean and when the College will be facing the disastrous effects of electing someone obviously less suited for the work than herself, there is good reason to think that she will agree to continue.

Some action, therefore, on the part of your Committee to the effect that her resignation will be accepted if a qualified Chinese Dean can be found would be helpful psychologically both in her case and with the Chinese people. If successful in such a search, we should then try to persuade Mrs. Frame to stay in the college as a teacher. If unsuccessful, she will feel more satisfied and we shall have given ample evidence of our sincere desire to secure Chinese leadership.

This letter is somewhat informal and I should like to have it treated as confidential among the members of the Committee in the ability of whom to appreciate the delicacy of this problem I have complete confidence.

Very sincerely yours,
(Signed) J. Leighton Stuart

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Faint, mostly illegible text, possibly a letter or document. Some words are difficult to discern but appear to include "Dear Sir", "I am writing to you", "I am sure", "Yours faithfully", and "John Doe".

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FOR FOREIGN MISSIONS

INCORPORATED 1812

14 BEACON STREET · BOSTON, MASS.

Foreign Department

December 29, 1927

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WILLIAM E. STRONG, D.D.
MRS. LUCIUS O. LEE

MEDICAL SECRETARY

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ERNEST W. RIGGS
MISS MABEL E. EMERSON

ASSISTANT SECRETARY

HERBERT E. B. CASE

TRANSFER

Mr. B. A. Garside
150 Fifth Avenue
New York City

My dear Mr. Garside:

A few days of comparatively slack mail has given me a chance to go through a certain drawer in my desk and among other papers I find there is a letter from Dr. North written last April and asking for the name and address of the next of kin of certain members of the Yenching College faculty. He asks for this information as he says the Yenching office was making a statistical card catalog of the entire university staff.

Among the names given me with the request that I pass on such information are those of Miss Myrtle Cline and Mrs. Cynthia Zwemer who have resigned from work in the College. Dr. Alice Barlow-Brown is, I understand, probably to come home next summer and will not be returning. Her home is in Winnetka, Illinois. I do not know whether she has any relatives there but a close friend is Mrs. Morris L. Greeley, 655 Maple Avenue, Winnetka, Illinois.

Others asked about were Miss Monona Cheney, Miss Camilla Mills and Miss Ruth G. Stahl. All these are missionaries of the W.F.M.S and you can secure information for your list from the W.F.M.S. office.

Miss Edith Boynton and Miss Augusta Wagner were appointed to the Yenching faculty while Mrs. Finley was chairman of our Candidate Committee and I think she can give you the desired information. I am asking her to send it to you.

I will summarize on a separate sheet and send this on trusting that the information will be welcome even at this late date.

Sincerely yours,

Lucius O. Lee

(Mrs. Lucius O. Lee)

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DEC 21 1944
JOINT OFFICE

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Mrs. Murray S. Frame -- nearest relative;
 father -- Dr. John K. Browne
 144 Hancock Street
 Auburndale, Mass.

Miss Grace M. Boynton -- nearest relative:
 father -- Rev. Nehemiah Boynton, D. D.
 3 Devon Terrace
 Newton Center, Mass.

Dr. A. Barlow-Brown -- friend
 Mrs. Morris L. Greeley
 655 Maple Street
 Winnetka, Illinois

Miss Monona Cheney -- W.F.M.S. Office

Miss Myrtle A. Cline -- Withdrawn

Miss Camilla Mills -- W.F.M.S. Office

Miss Ruth G. Stahl -- W.F.M.S. Office

Miss Edith C. Boynton -- Mrs. Finley will send information.

Miss Augusta Wagner -- " " " " "

Mrs. Cynthia G. Zwemer -- Withdrawn

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